## Shareholder Information

**Fiscal Year**  
April 1 through March 31

**Annual Shareholders Meeting**  
June

**Dates of Record**  
Annual Shareholders Meeting: March 31  
Year-End Dividend: March 31  
Interim Dividend: September 30

**Shareholder Registry Administrator and Special Account Management Institution**  
Sumitomo Mitsui Trust Bank, Limited  
1-4-1, Marunouchi, Chiyoda-ku, Tokyo

**Office Contact**  
Stock Transfer Agency Business Planning Dept., Sumitomo Mitsui Trust Bank, Limited

**Mailing Address**  
Stock Transfer Agency Business Planning Dept., Sumitomo Mitsui Trust Bank, Limited  
2-8-4 Izumi, Suginami-ku, Tokyo 168-0063, Japan

**Telephone**  
0120-782-031

**Website**  
http://www.smtb.jp/personal/agency/index.html

**Stock Listing**  
First Section of Tokyo Stock Exchange

**Securities Code**  
7518

**Share Unit (Trading Unit)**  
100 shares

**Method of Public Notice**  
Public notices of the Company shall be made via electronic notification. In the event that this method is not available due to accidents or other circumstances, the Company will publish announcements via the Nihon Keizai Shimbun.  
Announcement URL http://www.netone.co.jp/

### Procedures relating to share transactions

<table>
<thead>
<tr>
<th>Shares registered in accounts of securities firms and others</th>
<th>Contact address</th>
</tr>
</thead>
</table>
| Procedures, inquiries, etc.                                 | Stock Transfer Agency Business Planning Dept., Sumitomo Mitsui Trust Bank, Limited  
2-8-4 Izumi, Suginami-ku, Tokyo 168-0063, Japan  
Tel: 0120-782-031 |  
- Inquiries on sending and return of mailed material  
- Inquiries on dividends after the payment period  
- Request for purchase of a share less than one unit  
- and inquiries and procedures other than the above |
|                                                              | Shareholder Registry Administrator |

<table>
<thead>
<tr>
<th>Shares registered in special accounts</th>
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| Procedures, inquiries, etc.                                 | Stock Transfer Agency Business Planning Dept., Sumitomo Mitsui Trust Bank, Limited  
2-8-4 Izumi, Suginami-ku, Tokyo 168-0063, Japan  
Tel: 0120-782-031 |  
- Inquiries about the sending and return of mailed material  
- Inquiries about dividends after the payment period  |
|                                                              | Shareholder Registry Administrator |

**ADMIRE COMPANY**

Net One Systems Co., Ltd.  
JP TOWER, 2-7-2 Marunouchi, Chiyoda-ku, Tokyo 100-7024, Japan  
Tel: +81-3-6256-0615 (Investor Relations)  
http://www.netone.co.jp/english.html
Key takeaways from the period for six months for FY 2013 ending March 31, 2014 on Business and Strategy

Takayuki Yoshino  
President & CEO

I would like to thank all NetOne Shareholders for your continued cooperation and unwavering support. I am also pleased to communicate with our shareholders about our business and strategy through this NetOne Report Vol. 30 (April 1, 2013 to September 30, 2013).

Our corporate vision most focuses on “sustainable growth”. For FY2013, following in our footsteps of three strategies in FY 2012: “to improve customer satisfaction”, “to launch new platforms”, and “to create employee satisfaction,” we have reinvented our strategies to include additional actions: Select our focus market and concentrate our realigned resource into that market, and create new NetOne value from our proprietary expertise as we engage strategic customers.

Our biggest challenge is to achieve the revised forecasts of consolidated bookings accepted and revenue. Despite the improved business trend in EP Sector and Partner Sector, expected decline in infrastructure investment by telecommunication carriers weighed on consolidated bookings accepted for the network products to decrease to 21,522 million yen in this six months period, down 29.9% year over year. New projects contributed to consolidated bookings accepted for the platform product to increase to 14,093 million yen in this six months period, up 18.5% year over year, yet consolidated revenue for the platform products decreased to 7,259 million yen in this six months period, down 14.7% year over year. The service businesses related to the network products and platform products saw consolidated bookings accepted to increase to 26,423 million yen in this six months period, up 7.7% year over year, and consolidated revenue to increase to 24,164 million yen in this six months period, up 5.3% year over year.

Our biggest challenge is to achieve the full-year period?

Where do you see sales trending in the full-year period?

Our biggest challenge is to achieve the full-year period?

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Where do you see sales trending in the full-year period?
Company Description

NetOne’s value lies in its resourcefulness to translate defined customer needs into practical and practicable solution drawn on our experience and expertise accumulated through peerless efforts over the years of trying and testing new products and systems from domestic and overseas vendors under virtual customer environment. NetOne offers customers demonstrable values that solves real business problems and helps drive customers’ organizations forward through sharing our firsthand experience and know-how from the deployment and operation of next-generation ICT infrastructures, a combination of state-of-the-art equipment and technology, at our own facilities.

Customers and Markets

Many factors influence varying ICT requirements of our customers. These include the size of the organization, number and types of technology systems, geographic location, and business applications deployed throughout the customer’s network. Our customers are divided into four markets for us to stay attentive to market changes and assess market opportunities from customer’s point of view to offer market-oriented solutions.

Revenue by Product Category

<table>
<thead>
<tr>
<th>Product Category</th>
<th>First half of FY2012</th>
<th>First half of FY2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Service businesses</td>
<td>29.8%</td>
<td>38.1%</td>
</tr>
<tr>
<td>Network products</td>
<td>58.4%</td>
<td>49.7%</td>
</tr>
<tr>
<td>Platform products</td>
<td>11.8%</td>
<td>12.2%</td>
</tr>
</tbody>
</table>

Network products

Our Network Products includes (i) routers and switches, which are relay devices for controlling data transfer on network infrastructures, and (ii) optical transfer systems and wireless control systems and other extensive array of communication equipment as we work to satisfy customers’ requirements for large systems for telecommunication firms and for intra network systems for many other business entities.

Platform products

The mainstay of our Platform Products is the highly efficient, secure and robust systems for cloud business, comprised of servers and storage loaded with virtualization technologies and security technologies. We also promote unified collaboration that aids user communications in video conferencing and other virtual spaces as we assist customers in improving their productivity.

Service businesses

Our Service Businesses render comprehensive services from consulting services for introduction of ICT systems to planning, designing, construction, maintenance, operation services and to optimization services. Across-the-broad services for oversight and management of the entire life-cycle of an ICT system for multi-vendor environment are also available.

Regional Area and Public

Regional Area and Public (AP Sector) entities counts central and local governments, educational institutions and companies providing social infrastructure, be it cable operators or power companies among others. Our business to Public Sector entities’ involves technical support for (i) the use of nationwide telecommunications infrastructure, (ii) improvements to information infrastructure within campuses for educational institutions, and (iii) public-private joint projects. Focus on profitable projects to ensure financial viability is to be blamed for the year-over-year slump in orders and revenue in this sector, dwarfing steady growth in projects related to central and local governments, and education institutions.

Enterprise

Enterprise Sector (EP Sector) includes (i) automotive, electronics and other manufacturing companies, (ii) transport, service and other non-manufacturing businesses, and (iii) financial institutions and foreign-affiliated firms. To meet customers’ various demands, our service offering spans from delivery of large ICT system to state-of-the-art ICT system as we help customers save time and curtail cost. We also give consulting services to remodel their working style. This sector saw its business swing into a brisk year-over-year growth in orders and revenue thanks to financial-oriented solutions.

Telecom and Internet Service Provider

Telecom and Internet Service Provider Sector (SP Sector) covers fixed-line and mobile carriers, and Internet service providers. We work to develop social infrastructures with our customers offering network infrastructure and/or network-related services to their customers. This sector experienced a significant year-over-year drop-off in orders and revenue owing to deep cuts in capital expenditure and infrastructure investment by telecommunication carriers, despite the fairly well results of service platform related projects, which was in line with company’s expectation.

Net One Partners

Net One Partners (Partner Sector) value-added solutions are found in the joint projects with partner firms through which NOP makes inroads into new markets, rather than directly selling to end user customers. Net One Partners’ solution combines its resources with partners’ unique expertise as it make efforts to gain access to new customers in a broad array of markets. Its firm year-over-year growth in orders and revenue are credited to joint projects with its partners.
The “Innovative Office,” a Gateway to a New People-Centered Work Style

“Innovative Office” gives a new twist to the concept of work style, which was launched after relocating our headquarters to Marunouchi JP Tower. Visiting customers can see and experience the revolutionary work styles of our employees working at this office, as large as 1,200 square meters or 1,435 square yards in size, that is designed to improve productivity without compromising their work life balance by assimilating cutting-edge ICT into its facilities. This demonstration office is the centerpiece of our latest solution, enabling customers to experience and embrace our know-how and the benefits to utilize ICT.

Opening the Possibilities of New Communications

Embrace a New Work Style That Frees Up Your Time and Place

The Innovative Office acts as an enabler that materializes people-centered new work style taking advantage of the latest ICT. Best-mixed cutting-edge ICT technologies afford tools capable of being used anytime, anywhere, by anyone and with any machine for seamless communication in ways that is conducive to creativity and collaboration. Improving productivity and work life balance aligned with systemic reforms are obtainable at this office.

Other features that set apart from ordinary offices are as follows:

- Adopted “Group Address” with which employees can work “non-deskbound” at any place in the office.
- Designed the office in a way that encourages and facilitates five stages of knowledge work (Knowledge Intensive Work): “to intellectualize,” “to give shape to the thoughts,” “to verify,” “to diverge,” and “to converge.” Cozy and accessible areas give rise to successive iterations of the creative cycle through informal communications.

Benefits of the New ICT Infrastructure

The New ICT Infrastructure is Beneficial in Improving Productivity under a Safe Environment

The Innovative Office is supported by next generation ICT Platform. The private cloud system in our data center gives access to a ubiquitous “Virtual Desktop Environment” to users wherever they are, from their home to any public space, who wants to work in a high security computing environment. We also deployed office-wide wireless LAN to adopt a policy where our employees are allowed and encouraged to use their personal mobile devices or “Bring Your Own Device.” Further, the introduction of “Integrated Collaboration Tool” has made it as connectable with Smart Devices including Tablets and Smartphone as with PCs. The “User Positioning System” displays real time location of an employee to be wanted to be contacted. Document sharing, Video Conference and Voice Calls among others count examples of close collaboration within and outside the company. All of these new approaches have dramatically increased our flexibility and nimbleness in the way we work.

Exemplary Values Gained from using Quality ICT

Function as Demonstrator of State-the-Art Solutions

The Innovative Office is positioned as “Customer Front Office,” giving demonstrations to customers of the next generation ICT utilization and having them experience and participate in “their” virtual practicable use of their future installed ICT system. Visiting customers can as clearly have a picture of the outlook of ICT environment as they are given a real appreciation for utilization of their own ICT environment after implementation. We spare no efforts to share our technical value to date and know-how, upsides and downsides of ICT utilization from our experience and to identify issues to be resolved for customers.

Voices of Our Employees

"I can work in a more flexible way than before while having become to devise ways of using ICT tools, time and place efficiently.”
(An engineer in his thirties)

"The Teleworking System that was introduced in the course of work style change has made it easier for me to work at my own pace. I work at home for anything I can do by myself like documentation.”
(An engineer in her twenties)

"Customers want to hear a lot from us about the Innovative Office and Teleworking System. They can become a conversation opener or a conversation broadener during my sales pitch.”
(A sales representative in his twenties)

"I used to have few time to conceive new ideas because of sales activities, but the course of work style change gave me an opportunity and place to watch video messages that could be helpful in brainstorming many ideas.”
(A sales representative in his thirties)

Voices of Visited Customers

"It was very informative for me to learn without difficulty the correlation of the benefits of work style change and enhancement of business competitiveness, which is our ultimate goal.”

"If the situation permits, I would like to hear from NetOne about propositions on ICTs in connection with reorganization of information sharing platform and smart device roll-outs, which we are about to do.”

"How do we reconcile “Free address office (Desk Sharing)” with strong security? I may have found a solution for such pressing issue here.”

Number of Visitors to Innovative Office as of September 30, 2013: 886 companies
Number of Visitors to Solution Briefing Center as of September 30, 2013: 140 companies
## Consolidated Balance Sheets (Summary)  

<table>
<thead>
<tr>
<th>Assets</th>
<th>As of September 30, 2013</th>
<th>As of March 31, 2013</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current assets</strong></td>
<td>78,953</td>
<td>82,067</td>
</tr>
<tr>
<td>Cash and deposits</td>
<td>16,952</td>
<td>18,580</td>
</tr>
<tr>
<td>Notes and accounts receivable—trade</td>
<td>28,152</td>
<td>35,280</td>
</tr>
<tr>
<td>Short-term investment securities</td>
<td>6,999</td>
<td>10,999</td>
</tr>
<tr>
<td>Merchandise</td>
<td>9,518</td>
<td>5,030</td>
</tr>
<tr>
<td>Goods in transit</td>
<td>259</td>
<td>272</td>
</tr>
<tr>
<td>Costs on uncompleted construction contracts</td>
<td>7,389</td>
<td>3,470</td>
</tr>
<tr>
<td>Supplies</td>
<td>28</td>
<td>23</td>
</tr>
<tr>
<td>Deferred tax assets</td>
<td>1,302</td>
<td>862</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td>90,675</td>
<td>92,924</td>
</tr>
</tbody>
</table>

## Liabilities  

<table>
<thead>
<tr>
<th>Liabilities</th>
<th>As of September 30, 2013</th>
<th>As of March 31, 2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current liabilities</td>
<td>29,842</td>
<td>30,426</td>
</tr>
<tr>
<td>Accounts payable—trade</td>
<td>12,244</td>
<td>15,626</td>
</tr>
<tr>
<td>Lease obligations</td>
<td>1,116</td>
<td>864</td>
</tr>
<tr>
<td>Accounts payable—other</td>
<td>1,210</td>
<td>1,596</td>
</tr>
<tr>
<td>Income taxes payable</td>
<td>388</td>
<td>710</td>
</tr>
<tr>
<td>Advances received</td>
<td>11,612</td>
<td>8,241</td>
</tr>
<tr>
<td>Provision for bonuses</td>
<td>1,600</td>
<td>1,918</td>
</tr>
<tr>
<td>Provision for directors’ bonuses</td>
<td>—</td>
<td>43</td>
</tr>
<tr>
<td>Asset retirement obligations</td>
<td>—</td>
<td>204</td>
</tr>
<tr>
<td>Other</td>
<td>1,669</td>
<td>1,220</td>
</tr>
<tr>
<td>Noncurrent liabilities</td>
<td>1,837</td>
<td>1,110</td>
</tr>
<tr>
<td>Lease obligations</td>
<td>1,475</td>
<td>971</td>
</tr>
<tr>
<td>Asset retirement obligations</td>
<td>324</td>
<td>117</td>
</tr>
<tr>
<td>Other</td>
<td>37</td>
<td>20</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td>31,680</td>
<td>31,537</td>
</tr>
</tbody>
</table>

## Capital and Reserves  

| Shareholders’ equity | 58,770 | 61,131 |
| Capital stock | 12,279 | 12,279 |
| Capital surplus | 19,453 | 19,453 |
| Retained earnings | 28,555 | 30,916 |
| Treasury stock | (1,518) | (1,518) |
| Accumulated other comprehensive income | (35) | 58 |
| Valuation difference on available-for-sale securities | (5) | (5) |
| Deferred gains or losses on hedges | (30) | 64 |
| Subscription rights to shares | 66 | 35 |
| Minority interests | 193 | 161 |
| **Total net assets** | 58,995 | 61,387 |
| **Total liabilities and net assets** | 90,675 | 92,924 |

## Consolidated Cash Flow Statements (Summary)  

<table>
<thead>
<tr>
<th>Revenue</th>
<th>First half of FY2013</th>
<th>First half of FY2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cost of revenue</td>
<td>48,573</td>
<td>58,687</td>
</tr>
<tr>
<td>Gross profit</td>
<td>14,843</td>
<td>18,309</td>
</tr>
<tr>
<td>Selling, general and administrative expenses</td>
<td>14,866</td>
<td>13,714</td>
</tr>
<tr>
<td>Operating income (loss)</td>
<td>(22)</td>
<td>4,595</td>
</tr>
<tr>
<td>Non-operating income</td>
<td>139</td>
<td>152</td>
</tr>
<tr>
<td>Non-operating expenses</td>
<td>51</td>
<td>43</td>
</tr>
<tr>
<td>Ordinary income</td>
<td>64</td>
<td>4,703</td>
</tr>
<tr>
<td>Extraordinary income</td>
<td>—</td>
<td>105</td>
</tr>
<tr>
<td>Income taxes—deferred</td>
<td>1,012</td>
<td>27</td>
</tr>
<tr>
<td>Income (loss) before income taxes and minority interests</td>
<td>(947)</td>
<td>4,781</td>
</tr>
<tr>
<td>Income taxes—current</td>
<td>165</td>
<td>919</td>
</tr>
<tr>
<td>Income—deferred</td>
<td>(271)</td>
<td>946</td>
</tr>
<tr>
<td>Income (loss) before minority interests</td>
<td>(841)</td>
<td>2,915</td>
</tr>
<tr>
<td>Minority interests in income</td>
<td>32</td>
<td>23</td>
</tr>
<tr>
<td>Net income (loss)</td>
<td>(873)</td>
<td>2,891</td>
</tr>
</tbody>
</table>

## Net cash used in operating activities  

- **Consolidated Cash Flow Statements (Summary)**  
  - **First half of FY2013**: 63,417 million yen  
  - **First half of FY2012**: 76,997 million yen

## Net one Systems Co., Ltd. and Consolidated Subsidiaries  

### Net one Systems Co., Ltd. and Consolidated Subsidiaries  

- **Consolidated Financial Statements**

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**POINTS**

1. **Assets**
   - **Total assets at the end of FY 2Q (September 30, 2013)** were 90,675 million yen for the first six months of fiscal year ending March 31, 2014, down 2,248 million yen or 2.4% from the end of FY 2013 (March 31, 2013). Of the 90,675 million yen, current assets accounted for 78,953 million yen, down 3,114 million yen or 3.8% from the end of FY 2013 (March 31, 2013), as a mixed result of declines in notes and accounts receivable-trade of 7,128 million yen and short-term securities investment of 3,999 million yen and rise in inventories of 8,400 million yen. Meanwhile, noncurrent assets were 11,722 million yen, up 865 million yen or 8.0% from the end of FY 2013 (March 31, 2013).

2. **Liabilities**
   - **Total liabilities at the end of FY 2Q (September 30, 2013)** were 31,680 million yen for the first six months of fiscal year ending March 31, 2014, up 142 million yen or 0.5% from the end of FY 2013 (March 31, 2013), as a mixed result of declines in accounts payable-trade of 3,382 million yen and accounts payable-other of 385 million yen and rise in inventories of 3,370 million yen and lease obligations of 756 million yen.

3. **Net cash used in operating activities**
   - **Net cash used in operating activities** during the first six months period was 1,481 million yen, a year-over-year drop of 6,970 million yen in cash receipt. Decline in income of 5,729 million yen due to the recording of loss before income taxes and minority interests, rise in payment of 8,677 million yen associated with purchase of inventories, and turnaround from income taxes paid to income taxes refund, compared favorably with 5,531 million yen in income taxes paid for the first six months of fiscal year ended March 31, 2013, are responsible for the year-over-year decrease in cash receipt.

4. **Net cash used in investing activities**
   - **Net cash used in investing activities** during the six month period was 2,371 million yen, year-over-year drop of 1,902 million yen year over year. Rise in outlay of 1,390 million yen associated with the acquisition of noncurrent assets for operations and renovation of internal system contributed to the increased negative cash flow.

5. **Net cash used in financing activities**
   - **Net cash used in financing activities** during the six month period was 1,774 million yen, down 3,582 million yen year over year. Declines in purchase of treasury stock of 3,013 million yen and cash dividend payment of 579 million yen are responsible for the year-over-year decrease.
## Stock Information / Corporate Data

### Individual Shares and Other

The Company retains 1,538,625 shares in treasury stock; this amount is not included in the major shareholder figures above.

### Stock Information

- **Trust Account 9**
  - 1,401,900 shares at 1.60 yen per share
  - Japan Trustee Services Bank, Ltd.

- **Meiji Yasuda Life Insurance Company**
  - 1,440,000 shares at 1.65 yen per share

- **The Bank of Tokyo-Mitsubishi UFJ, Ltd.**
  - 1,656,000 shares at 1.89 yen per share

- **GOLDMAN SACHS INTERNATIONAL**
  - 1,680,718 shares at 1.92 yen per share

- **SUB A/C AMERICAN CLIENTS**
  - 1,691,600 shares at 1.93 yen per share

- **NORTHERN TRUST CO. (AVFC)**
  - 3,899,600 shares at 4.46 yen per share

- **EVERGREEN**
  - 1,805,400 shares at 2.06 yen per share

- **NORTHERN TRUST CO. (AVFC) SUB A/C BRITISH CLIENTS**
  - 3,899,600 shares at 4.46 yen per share

- **NORTHERN TRUST CO. (AVFC)**
  - 1,691,600 shares at 1.93 yen per share

- **GOLDMAN SACHS INTERNATIONAL**
  - 1,680,718 shares at 1.92 yen per share

- **The Bank of Tokyo-Mitsubishi UFJ, Ltd.**
  - 1,656,000 shares at 1.89 yen per share

- **Meiji Yasuda Life Insurance Company**
  - 1,440,000 shares at 1.65 yen per share

- **Japan Trustee Services Bank, Ltd.**
  - 7,060,000 shares at 5.32 yen per share

- **Japan Trustee Services Bank, Ltd.**
  - 28,262,886 shares at 31.75 yen per share

- **Financial institutions**
  - 1,538,625 shares at 1.72 yen per share

- **Overseas corporations and others**
  - 1,538,625 shares at 1.72 yen per share

- **Individuals and other**
  - 1,538,625 shares at 1.72 yen per share

### Dividend Information

The Board of Directors meeting held on October 25, 2013 decided to pay the following interim dividend with a record date of September 30, 2013 in accordance with the Company's Articles of Incorporation.

1. **Interim Dividend**: 17.00 yen per share
2. **Effective Date and Start Date of Payment**: November 25, 2013

### Directors and Corporate Auditors

- **President & CEO**: Takayuki Yoshino
- **Directors**: Shingo Saito, Toru Arai, Norihisa Katayama, Yoshiharu Horiuchi, Masamu Naito, Mitsuo Imai
- **Outside Directors**: Kunio Kawakami, Masakiyo Naito, Hitoshi Takada, Minoru Uchida, Tadashi Nakao
- **Full-time Corporate Auditor**: Toshiaki Arima
- **Outside Auditors**: Kansui Kikuchi, Minoru Uchida, Tadashi Nakao

### Corporate Data

- **Corporate Name**: Net One Systems Co., Ltd.
- **Established**: February 1, 1988
- **Capital Stock**: 12,279 million yen
- **Business Activities**:
  - Network platform business
  - Service business
- **Number of Employees**: 2,429 (consolidated), 2,214 (non-consolidated)
- **Major Banks**:
  - The Bank of Tokyo-Mitsubishi UFJ, Ltd.
  - Mitsubishi UFJ Trust and Banking Corporation
  - Sumitomo Mitsui Trust Bank, Limited
  - Sumitomo Mitsui Banking Corporation
- **Net One Partners Co., Ltd.**
  - System Solution Engineering K.K.
  - Net One Systems USA, Inc.
- **Consolidated Subsidiaries**:
  - Net One Partners Co., Ltd.
  - Net One Systems USA, Inc.
  - Sumitomo Mitsui Banking Corporation
  - Mitsubishi UFJ Trust and Banking Corporation
  - The Bank of Tokyo-Mitsubishi UFJ, Ltd.

### Directors and Corporate Auditors (As of September 30, 2013)

- **President & CEO**: Takayuki Yoshino
- **Directors**: Shingo Saito, Toru Arai, Norihisa Katayama, Yoshiharu Horiuchi, Masamu Naito, Mitsuo Imai
- **Outside Directors**: Kunio Kawakami, Masakiyo Naito, Hitoshi Takada, Minoru Uchida, Tadashi Nakao
- **Full-time Corporate Auditor**: Toshiaki Arima
- **Outside Auditors**: Kansui Kikuchi, Minoru Uchida, Tadashi Nakao

### History

- **Feb. 1988**: The Company is established and inaugurated in Minato-ku, Tokyo.
- **Oct. 1990**: The Ukiha Distribution Center (the Quality Control Center) opens.
- **Feb. 1991**: The Company is registered and certified as a systems services company (systems integrator) by the Ministry of International Trade and Industry (currently, Ministry of Economy, Trade and Industry).
- **Oct. 1992**: The Company is granted a license for a specific construction business (telecom engineering business) by the Tokyo Metropolitan Government.
- **Apr. 2000**: Network Service And Technologies Co., Ltd. is established as a consolidated subsidiary engaging chiefly in service business.
- **Dec. 2001**: The Quality Control Center gains ISO 9001 certification.
- **Mar. 2003**: The Quality Control Center gains ISO 14001 certification.
- **Nov. 2007**: The Expert Operation Center (XOC) opens as a facility for integrated operation services.
- **Nov. 2008**: Net One Partners Co., Ltd. is established.
- **Oct. 2009**: The Technical Center is relocated and expanded.
- **Feb. 2010**: The Company acquires shares of Xeed Co., Ltd. and makes it a consolidated subsidiary.
- **Apr. 2011**: The Company takes over Network Service And Technologies Co., Ltd.
- **Aug. 2012**: The Company establishes the Singapore Representative Office.
- **Jan. 2013**: The Quality Control Center and the Service Quality Center are relocated and merged.
- **May 2013**: The Company relocates its head office to Marunouchi in Tokyo’s Chiyoda Ward.
- **The Company updates the corporate logo.**